



# Corporate Services Campus Conversations

Semester 1, 2022

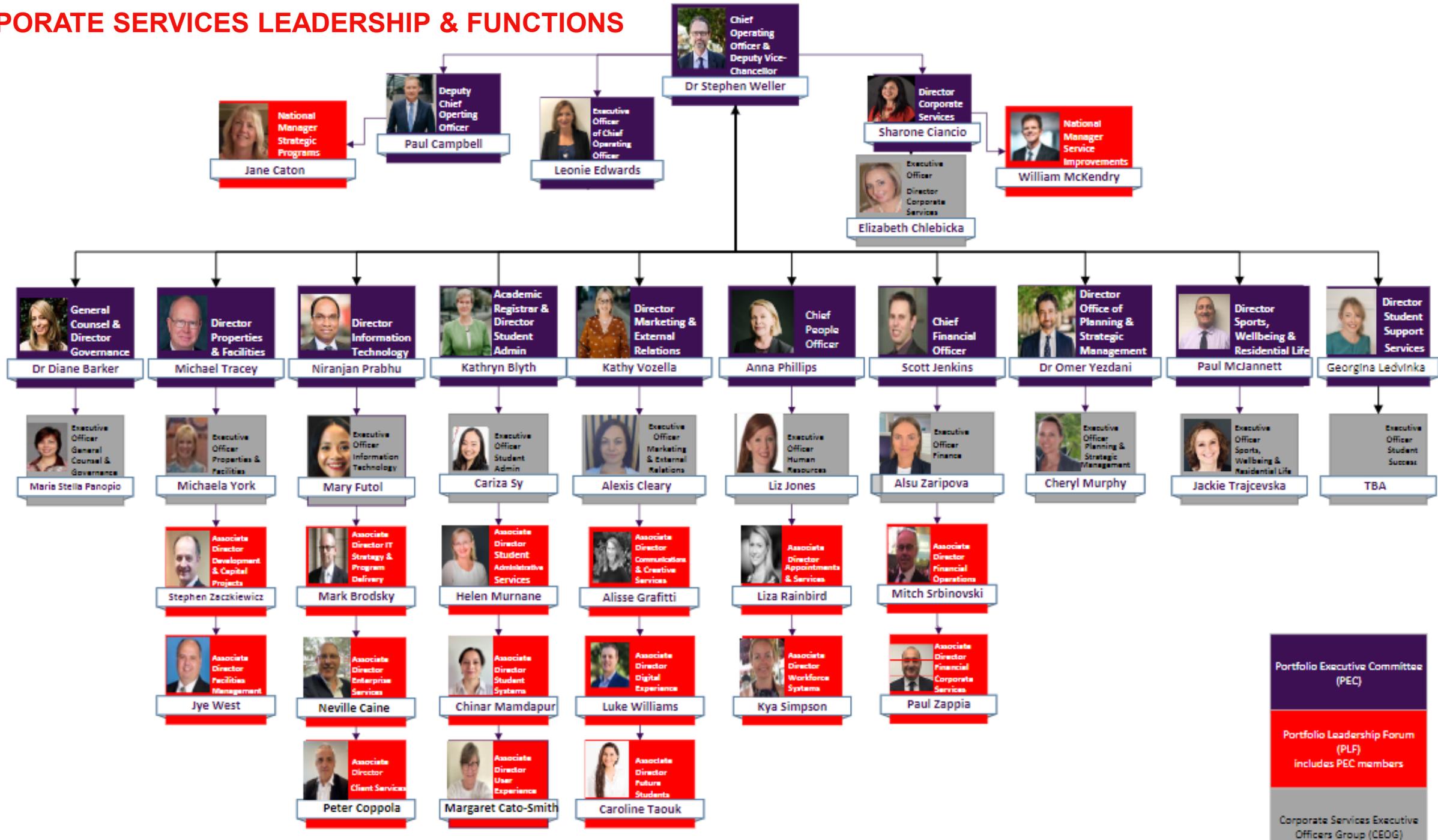
**Dr Stephen Weller, Chief Operating Officer**

**Ms Sharone Ciancio, Director Corporate Services**

# Overview

1. **Corporate Services Leadership**
2. **Current Context:**
  - Election and Enterprise Bargaining
  - Enrolments and Budget
3. **Activation - Students & Staff**
4. **Campus Optimisation**
5. **Campuses – Physical & Virtual**
6. **Stewardship Framework**
7. **Q&A**

# CORPORATE SERVICES LEADERSHIP & FUNCTIONS



# CURRENT CONTEXT

- **Federal Election**

- New Prime Minister
- ACU campuses and MPs –1 x Green (MEL), 1 x Indep (NSY), 5 x Labor (others)
- HE Policy:
  - One-off boost – 20K Commonwealth Supported Places
  - Long term universities accord

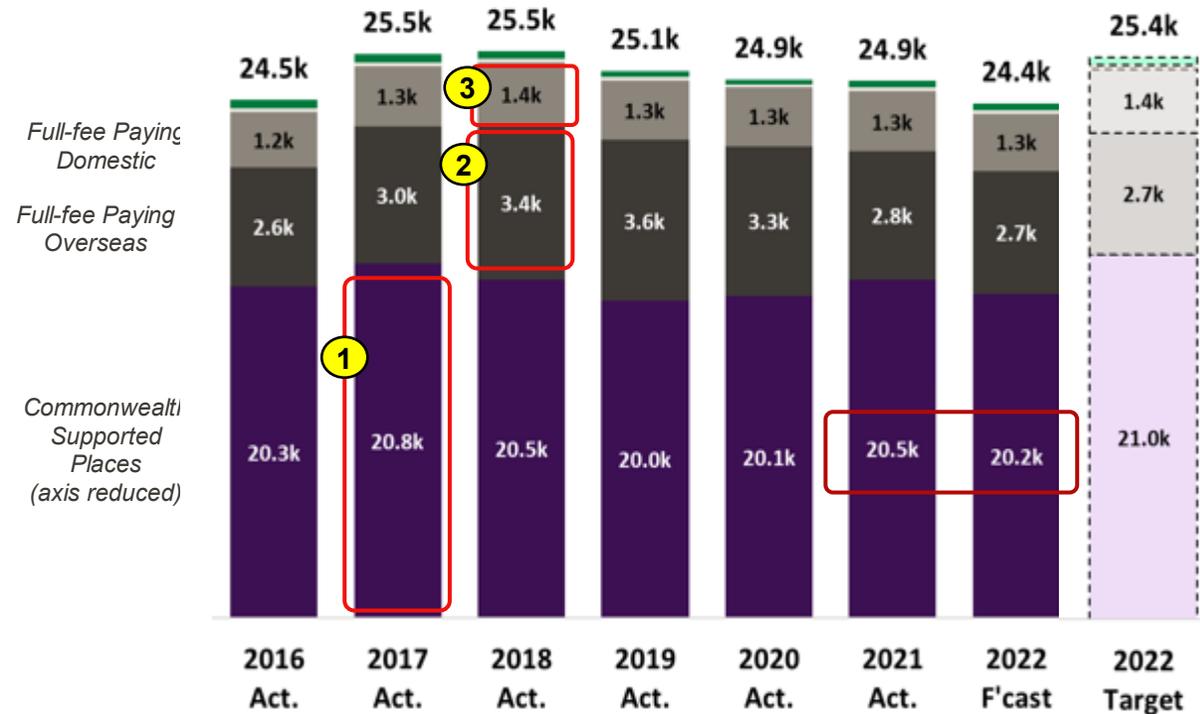


- **Enterprise Bargaining**

- Flexible Working Arrangements
- Academic Workload
- Sessional Staff
- Salary increases

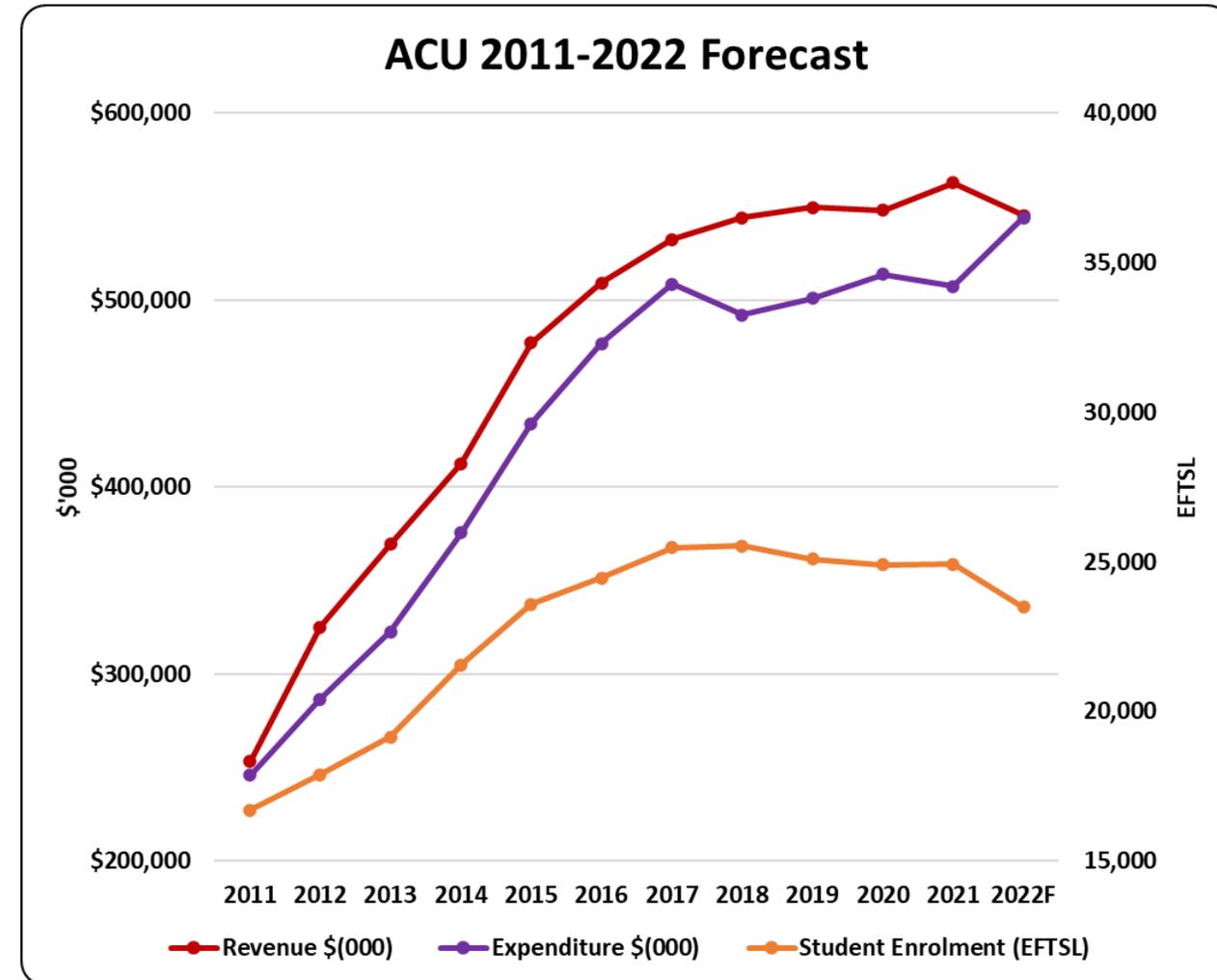
# Current Context

## Student Enrolments



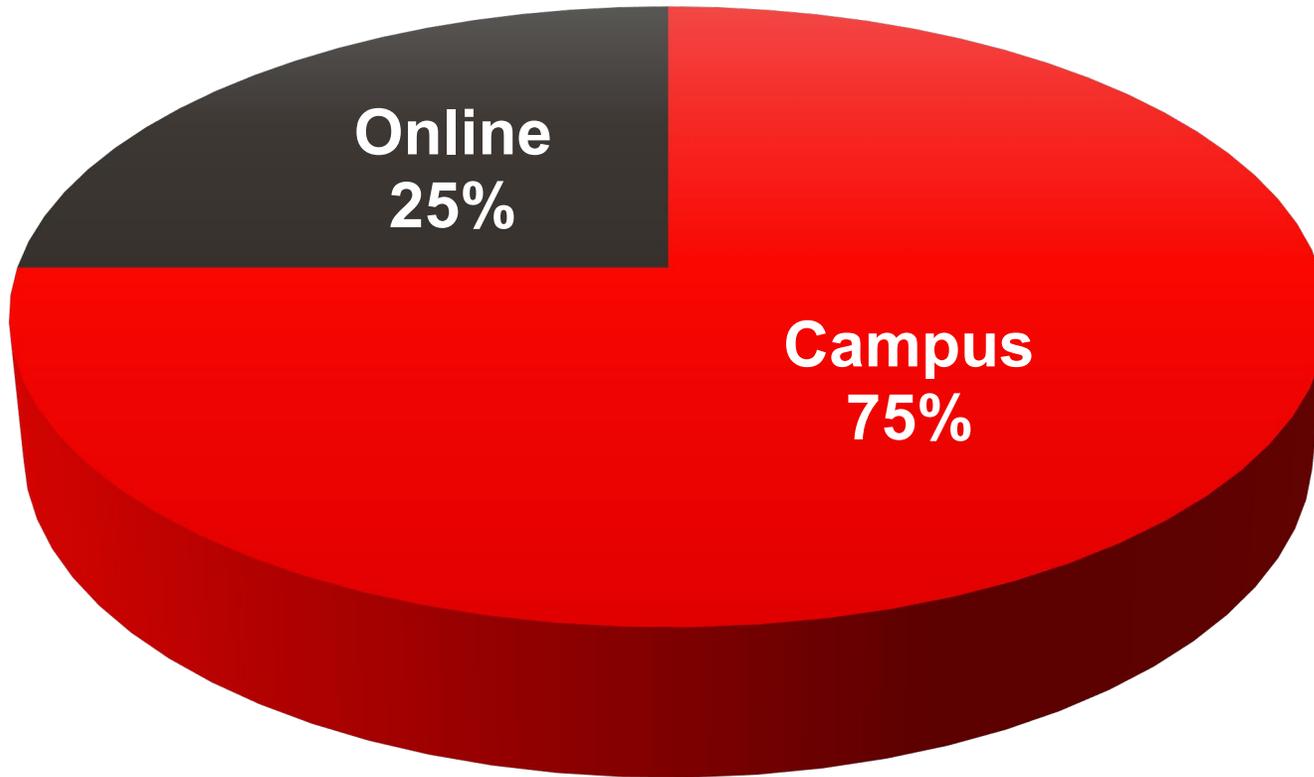
- ① CSP will be 600 EFTSL lower than 2017 peak  
(Note: 2022 forecast to be 300 lower than 2021 and ~900 EFTSL below CGS Cap)
- ② FPO will be 700 EFTSL lower than 2018 peak
- ③ FPD will be 100 EFTSL lower than 2018 peak

## Revenue and Expenditure



# Activation - Students

Overall On-campus vs On-line



■ Campus ■ Online

Location	Campus	Online
Ballarat	73%	27%
Blacktown	74%	26%
Brisbane	71%	29%
Canberra	74%	26%
Melbourne	75%	25%
North Sydney	78%	22%
Strathfield	81%	19%
<b>TOTAL</b>	<b>75%</b>	<b>25%</b>

# Flexibility at ACU

# Ways of Working



**659**

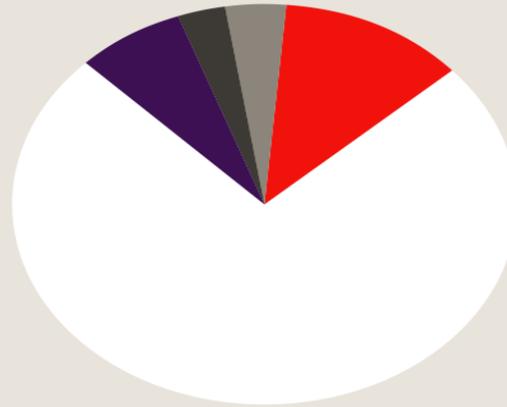
active flexible work arrangements

31.5% of full-time/part-time staff have a FWA

There are many types of flexible work arrangements

Current arrangements

- Changing hours of work **7%**
- Changing patterns of work **3%**
- Changing the location of work **74%**
- Compressed working week or average hours of work **4%**
- Other **12%**



**2,156**

Online submissions through Service Central since June 2020

**626**

since 1 January 2022



**97%**

Flexible work arrangements approved

Data as at 31 March 2022



## Current flexible work arrangements



**77%**  
professional



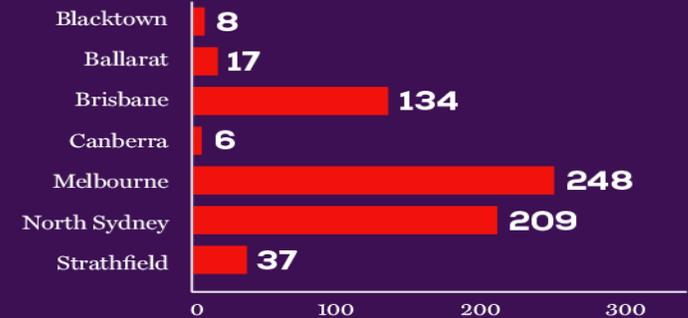
**23%**  
academic



**74%**  
female



**26%**  
male



# Campus Optimisation

## From

- Unclear campus identities
- Inconsistent student and staff experience across campuses
- Scale is not maximised for courses and units and there is limited tailoring based on local needs
- Limited awareness of ACU's value propositions
- Campuses are not activated effectively to connect students, community and industry
- Limited flexibility in courses structure and content
- Industry relationships not leveraged
- Research capabilities are inconsistent and not leveraged.



## To

- Each campus has an identity that is recognised internally and externally
- Each campus is vibrant, and provides access to all cohorts to study and work
- Investment in programs and courses will be focused, maximising scale while tailoring to local requirements
- Each campus will utilise ACU's geographic footprint while aligning to the national vision, mission and values
- Course content and delivery will be innovative and adaptable
- Industry, community, church/faith-based groups and government connections will be maximised to meet local needs.
- Research that is connected with industry and leverages ACU's national footprint.



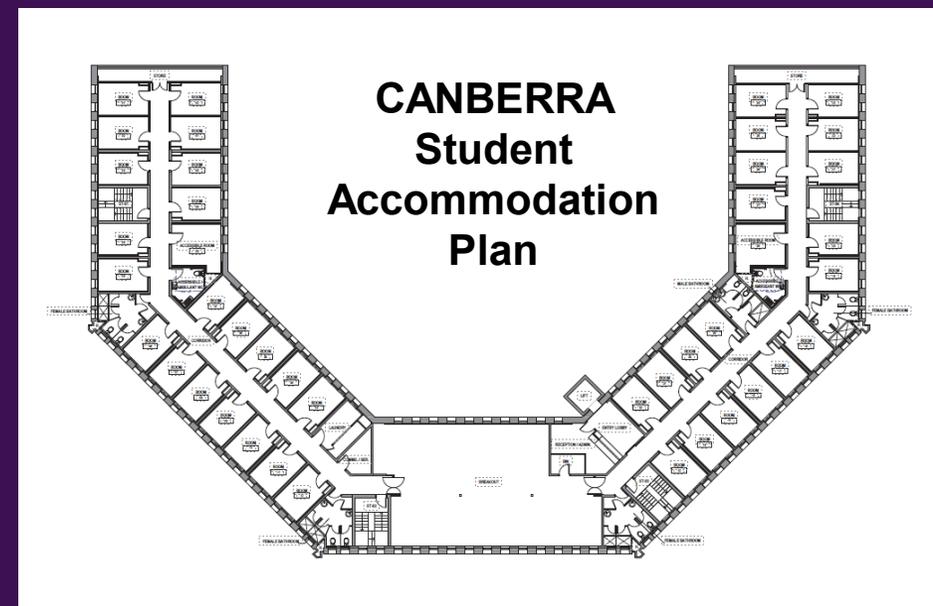
**MELBOURNE**  
Mother Teresa  
Building



**BALLARAT**  
Nursing & Science

# Campuses

# Physical Projects



**CANBERRA**  
Student  
Accommodation  
Plan



Campuses



The Tracks



# Campuses – Virtual Projects

## Cyber Security Council

MFA for students

Security Operations Centre

Identity Access & Management

## Privacy Council

Privacy Awareness

Privacy Training

GDPR Compliance

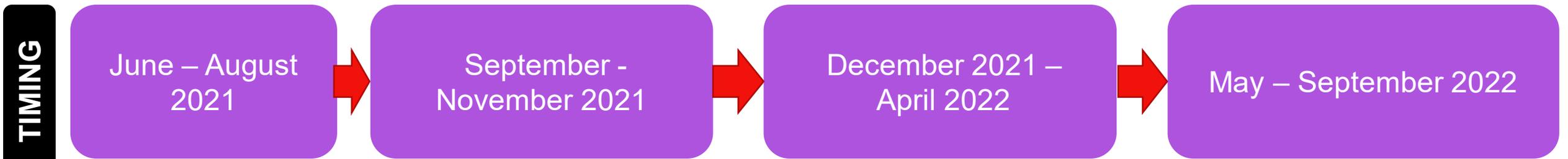
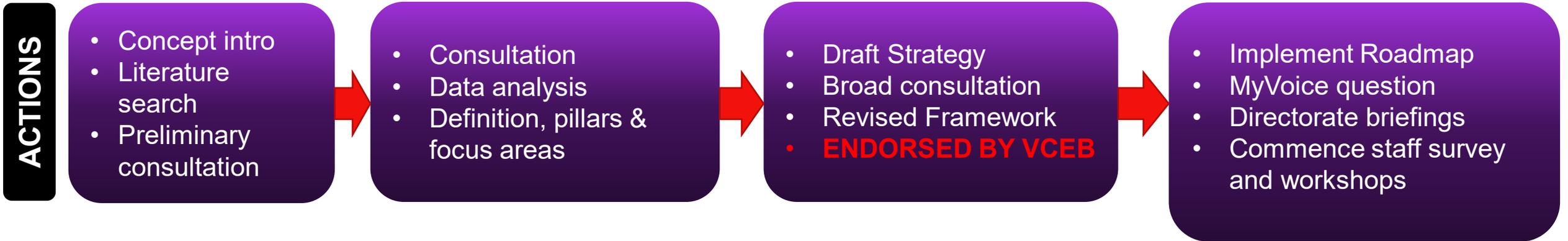
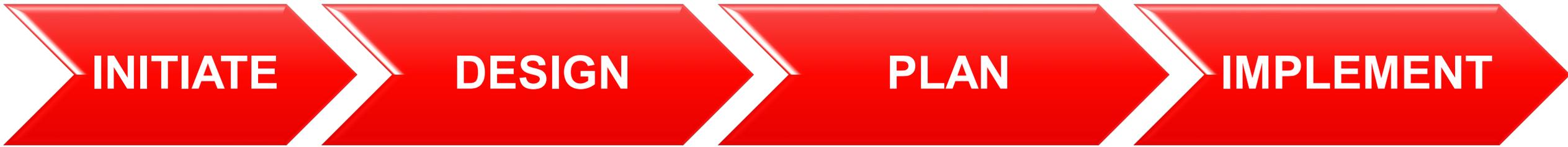
## Data Analytics Council

Data Strategy

Data Hub

Data Access

# Stewardship Journey April 2021 to April 2022



# STEWARDSHIP FRAMEWORK

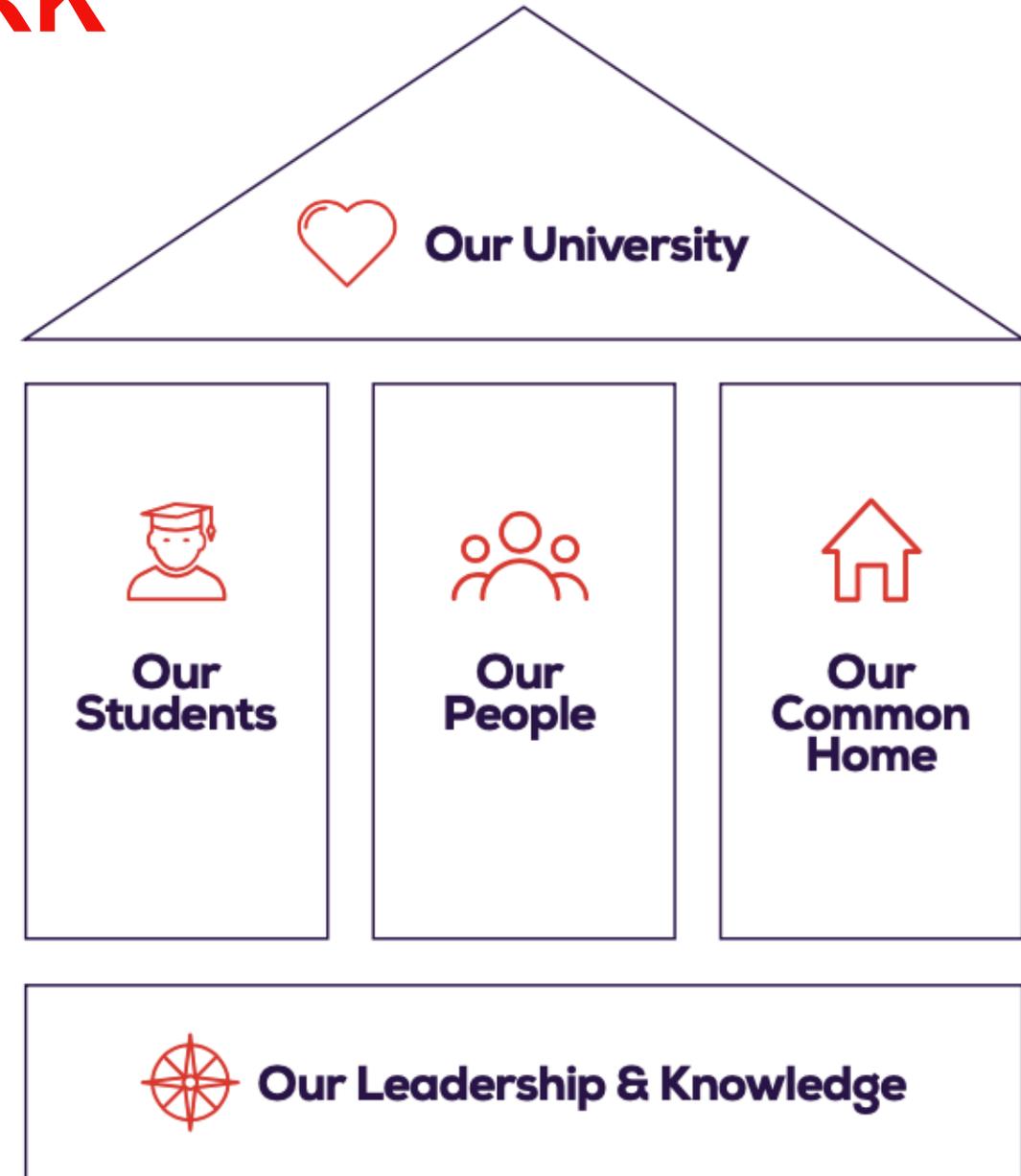
## Vision

We are custodians of the university. As stewards we have a **duty to leave the university a better place than we found it.**

Our vision is that stewardship becomes amplified and a shared ethos at ACU realized through the following **five pillars:**

## Objectives

1. Develop Shared Understanding
2. Strengthen Alignment of Practices
3. Further Embed within ACU Strategic Plan



# Q&A

What is your question,  
comment or suggestion?

Go to [www.menti.com](https://www.menti.com) and  
use the code **XXXXX XXXXX**