



ACU myVoice Staff Engagement Survey 2017

report: ACU Continuing & Fixed Term Staff Overall Report

start: 27 Mar 2017

close: 11 Apr 2017

responses: 1522 Complete



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introduction

purpose

The purpose of this report is to present the results of your organisation's employee survey. This report helps managers and employees better understand the quality of current work practices that affect employee engagement and organisational performance. Based on this understanding, an action plan should be created to capitalise on strengths and address development areas.

confidentiality

Reports are only produced when the minimum number of 10 people have fully completed their surveys. Individual rating scores from respondents are never shown in these reports.

Unedited employee comments are included in some reports (typically, overall group reports for organisations, and reports for work units). When included, the order of the comments is randomised to maximise anonymity.

about voice project

Since 2002 Voice Project has given a voice to over 2 million people across more than 3000 organisations. Some of the benefits our clients have gained from acting on engagement survey feedback include: increased employee engagement, reduced employee turnover, process improvements, improved career planning processes, better performance appraisal and recognition systems, and improved services to customers.

voice engagement model

Your organisation's survey is based on the Voice Engagement Model, which identifies the drivers of two organisational outcomes.

outcomes

There are two main outcomes in this employee survey that are related to organisational performance:

- **Passion** (otherwise known as employee engagement) refers to the positive attitudes and emotions that contribute to employee retention and productivity.
- Progress measures staff perceptions about organisational performance.

drivers

To identify how to increase passion and progress, the Voice Engagement Survey measures current performance on a range of organisational practices. This assessment helps to identify areas where key changes can be made to drive stronger engagement and progress.

For example, if employees are unclear about the purpose of the organisation, this is likely to affect their emotional attachment to the organisation and their evaluation of its progress.

The figure (right) depicts our standard model and, therefore, content may differ slightly when a survey has been tailored.

drivers participation purpose organisation leadership recruitment direction & selection results focus outcomes mission & values cross-unit ethics cooperation role clarity learning & development passion/ progress diversity involvement organisation engagement people rewards & objectives organisational motivation recognition change & commitment & initiative performance innovation iob satisfaction teamwork appraisal customer intention talent supervision satisfaction to stav career peace opportunities work-life balance wellness property flexibility resources processes technology safety facilities

interpreting your results

current performance

The current performance of your organisation or team is reported using the statistics "% Favourable" (% Fav). The % Fav shows the percentage of people who responded favourably to your survey questions (i.e. by selecting the "Tend to Agree" or "Strongly Agree" option on your survey rating scale).

Traffic light colours are used to indicate whether the percentage favourable is "high" (80% or more people responded favourably), "moderate" (50<80% Fav) or "low" (less than 50% of people responded favourably).

benchmark comparisons

The current performance of your organisation (% Fav) can be compared to your previous survey results (if appropriate) and to the average performance of an external benchmark. Both of these comparisons use the statistic "% Difference" (% Diff).

Traffic light colours are used to show your performance compared to the benchmark. The % Diff can be "high" (10% or more higher than the comparison), "moderate" (less than 10% difference) or "low" (10% or more below the comparison). For example, if your "Benchmark % Diff" is +12%, this means that your results are 12% higher than the industry average and would be coloured green. Be careful interpreting the significance of small differences with lower response rates.

The industry benchmark for this report is: Education - University

current performance (% Fav) high >= 80% moderate 50 < 80%

benchmark comparisons (% Diff)

< 50%

high >= +10%

moderate ±10%

low <= -10%

interpreting your results

interpreting detailed results

excluded responses (% N/A):

For each category and question, the percentage of respondents who chose not to respond to the question (i.e. answered "Not Applicable/Don't Know" on the survey rating scale) is shown in the column labelled "% N/A". Analyses on all questions and categories did not include these responses.

distribution of responses:

The distribution of responses for each question and category is represented graphically (i.e. what proportion of respondents indicated responses of "Strongly Disagree", "Tend to Disagree", "Mixed Feelings/Neutral", "Tend to Agree", or "Strongly Agree" on any question or category).

excluded responses

not applicable/ don't know (% N/A)

distribution of responses



strongly disagree (SD)

tend to disagree (D)

mixed feelings/ neutral (M)

tend to agree (A)

strongly agree (SA) high level results

passion/engagement



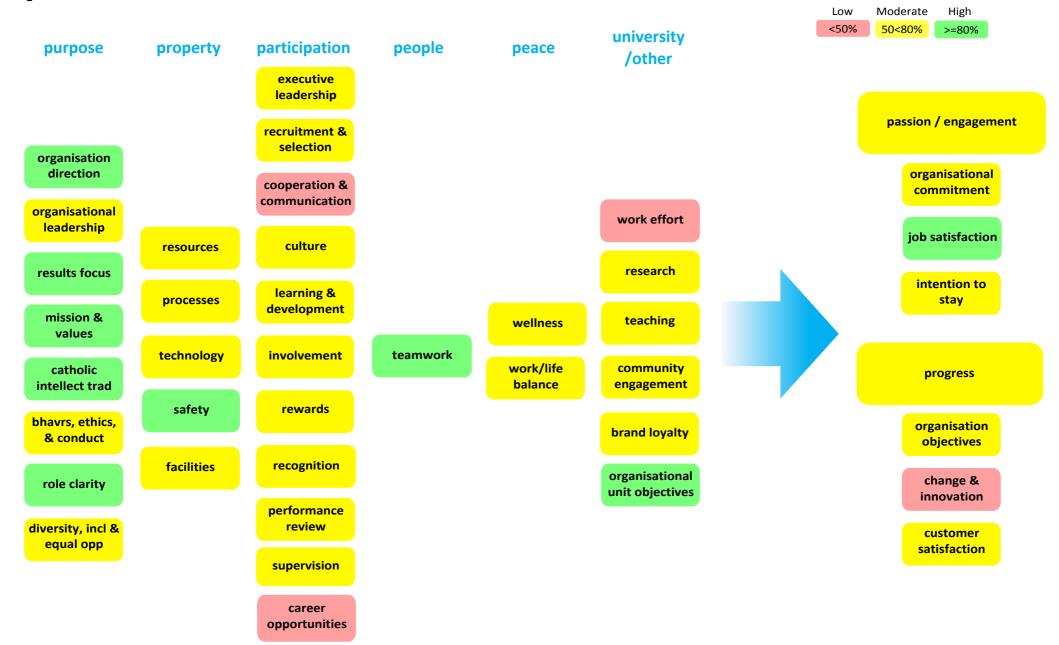
- Passion represents the level of engagement of your organisation or team. Your survey data shows that passion/engagement for your organisation or team is moderate, with 73% of survey respondents indicating they are satisfied.
- Your engagement results are 1% lower than your previous survey.
- Compared to the Universities benchmark, your results are 3% lower than is typical at other universities.

progress



- Progress reflects staff perceptions about organisational performance. Your survey data shows that progress for your organisation or team is moderate, with 64% of survey respondents indicating they are satisfied with the organisation's progress and success in delivering outcomes.
- Your progress results are 2% higher than your previous survey.
- Compared to the Universities benchmark, your results are 5% higher than is typical at other universities.

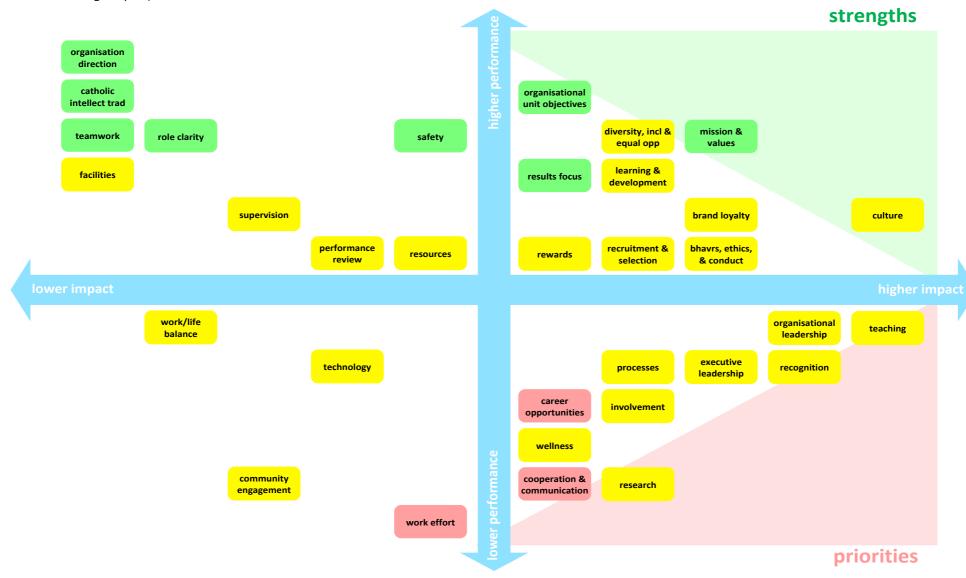
performance overview



legend

priority matrix

Based on analyses of the data from this survey, the practices are positioned on the matrix below in terms of **performance** (combining % favourable and the comparison to benchmark) and **impact** (the degree that each practice is likely to drive passion and progress). The potential priorities for improvement are in the bottom right (ie relatively low performance and high impact).



priorities

		2017 % Fav	2014 % Diff	Unis % Diff	
Work Effort	As ACU implements improvements to process/workflow, the demands of my work are improving	37%			
Mission & Values	ACU's actions match its words in being genuinely caring for staff	47%			
Executive Leadership	The executive leaders consider feedback provided by staff	53%			
Cooperation & Communication	There is good collaboration between different sections in ACU in working together to find solutions to challenges	41%			
Culture	ACU is demonstrating a commitment to building a constructive workplace culture	63%			

The table above expands on the priority matrix at a question level, identifying the questions where performance was rated lowest in comparison to the relative importance of the issue. Key improvement areas, or areas of high impact in which staff perceive performance could improve, have been identified. We recommend that you consider other sources of information such as open-text comments alongside this information when determining the areas you will action.

top 5 questions % favourable

		2017 % Fav	2014 % Diff	Unis % Diff
Behaviours, Ethics, and Conduct	I understand the behaviours expected of me in the ACU Code of Conduct	97%		
Behaviours, Ethics, and Conduct	I am aware of the ACU Code of Conduct	97%		
Mission & Values	I understand ACU's Mission	95%		
Organisation Direction	I am aware of the Values of ACU	94%	+5%	+16%
Teamwork	I have good working relationships with my co-workers	94%	+2%	+3%

top 5 questions compared to 2014

		2017 % Fav	2014 % Diff	Unis % Diff
Safety	I am given all necessary safety equipment and training	80%	+9%	+7%
Learning & Development	The training and development I've received has improved my performance	72%	+8%	+11%
Safety	Health and safety is a priority of ACU	82%	+8%	+4%
Safety	Supervisors and management engage in good safety behaviour	82%	+8%	+6%
Executive Leadership	The executive leaders keep staff informed about what is going on	60%	+7%	+7%

top 5 questions compared to universities

		2017 % Fav	2014 % Diff	Unis % Diff
Organisation Objectives	The goals and objectives of ACU are being reached	75%	+1%	+16%
Organisation Direction	I am aware of the Values of ACU	94%	+5%	+16%
Organisation Objectives	The future for ACU is positive	80%	+4%	+13%
Facilities	The buildings, grounds and facilities I use are in good condition	81%	+6%	+13%
Learning & Development	The training and development I've received has improved my performance	72%	+8%	+11%

bottom 5 questions % favourable

		2017 % Fav	2014 % Diff	Unis % Diff
Cooperation & Communication	There is effective communication across all sections of ACU	36%	0%	+4%
Work Effort	As ACU implements improvements to process/workflow, the demands of my work are improving	37%		
Cooperation & Communication	Knowledge and information are shared throughout ACU	39%	-1%	+3%
Change & Innovation	Change is handled well at ACU	39%	+1%	+3%
Change & Innovation	ACU is good at learning from its mistakes and successes	40%	+3%	+2%

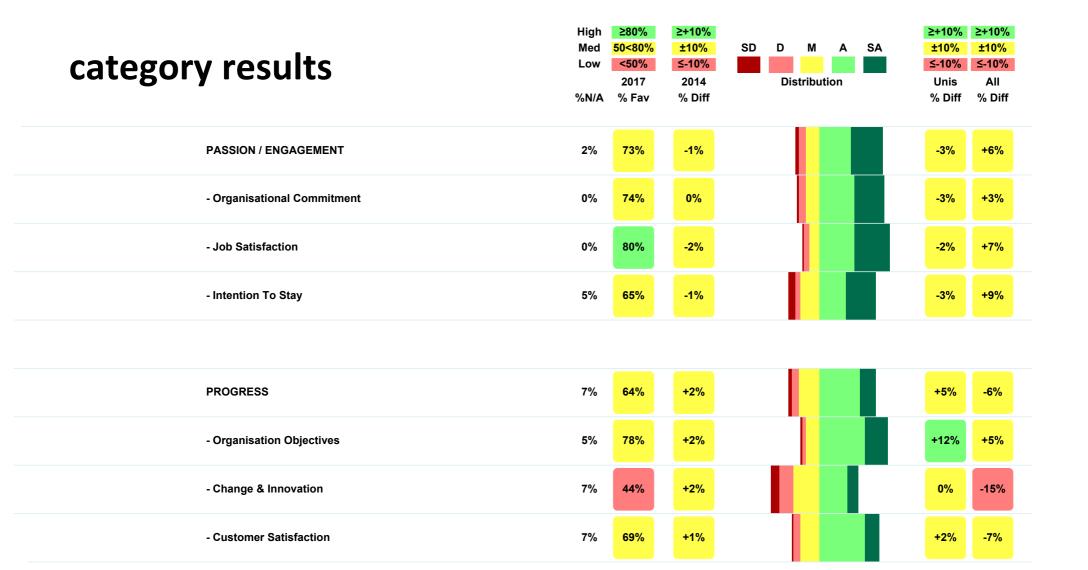
bottom 5 questions compared to 2014

		2017 % Fav	2014 % Diff	Unis % Diff
Diversity, Inclusion and Equal Opportunity	Bullying behaviours are prevented and discouraged	59%	-8%	-7%
Diversity, Inclusion and Equal Opportunity	Discrimination is prevented and discouraged	76%	-5%	-3%
Learning & Development	When people start in new jobs here they are given enough guidance and training	55%	-4%	+5%
Job Satisfaction	My work gives me a feeling of personal accomplishment	80%	-3%	-2%
Diversity, Inclusion and Equal Opportunity	I have access to the flexibility I need to manage my work and caring responsibilities	77%	-3%	

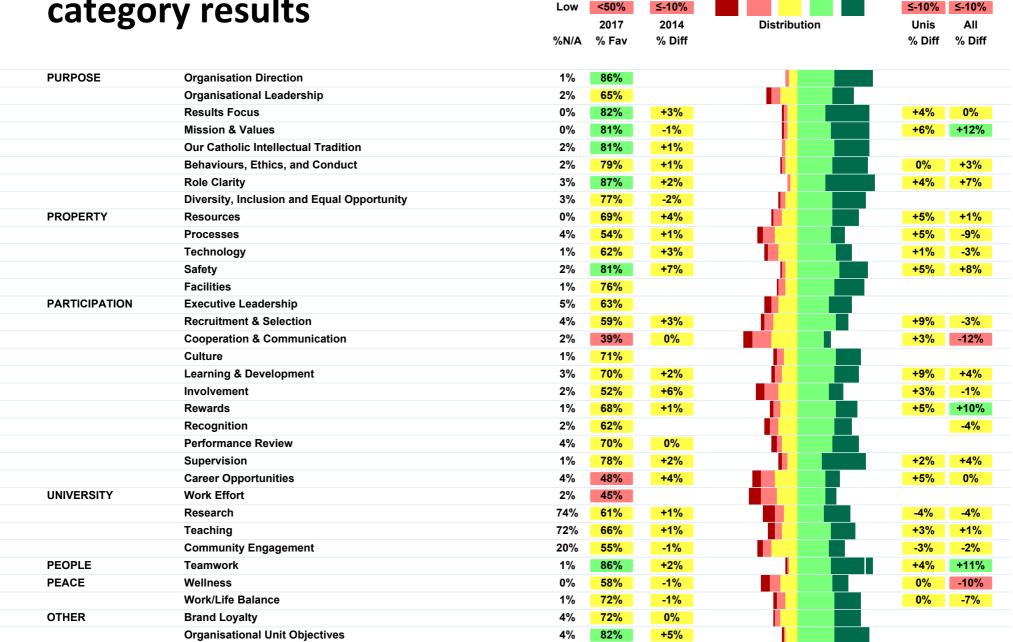
bottom 5 questions compared to universities

		2017 % Fav	2014 % Diff	Unis % Diff
Organisational Commitment	I am proud to tell people that I work for ACU	73%	-1%	-8%
Diversity, Inclusion and Equal Opportunity	Bullying behaviours are prevented and discouraged	59%	-8%	-7%
Change & Innovation	ACU is innovative	47%	0%	-7%
Organisational Commitment	I feel emotionally attached to ACU	61%	0%	-6%
Intention To Stay	I would like to still be working at ACU in five years' time	62%	-1%	-5%

detailed results



category results



High

Med

≥80%

50<80%

≥+10%

±10%

SD

D

SA

≥+10% ≥+10%

±10%

±10%

High ≥80% ≥+10% ≥+10% ≥+10% Med 50<80% ±10% SD SA ±10% question results <50% ≤-10% ≤-10% ≤-10% Low 2017 2014 Distribution Unis ΑII % Diff % Diff % Diff %N/A % Fav Organisation 1 I am aware of the Vision for the future of ACU Direction 1% 84% 2 I am aware of the Values of ACU 0% 94% +5% +16% +18% 3 I am aware of the overall strategy for ACU 2% 79% **Organisational** 4 I have confidence in the direction of ACU Leadership 1% 68% 5 I have confidence in the leadership displayed by the Senior Executive 2% 62% +3% -7% +5% Group 6 I have confidence in my Senior Executive Group member 4% 64% **Results Focus** 7 I understand the quality and standards expected of me in my role 0% 91% 8 High standards of performance are expected of staff at ACU 0% 84% +5% +5% +1% 9 I am encouraged to continually improve my performance 0% 77% +4% +6% +3% 10 ACU has a strong focus on achieving positive results +1% -5% 0% 76% +1%

≥+10% ≥+10% ≥+10% High ≥80% ±10% Med 50<80% SD SA ±10% ±10% question results ≤-10% ≤-10% <50% ≤-10% Low 2017 2014 Distribution Unis ΑII %N/A % Fav % Diff % Diff % Diff Mission & Values 11 I understand ACU's Mission 0% 95% 12 I find ACU's Mission inspiring 0% 78% 13 I believe in the overall purpose of ACU +12% 0% 90% -1% 14 I believe in the values of ACU 0% 90% 0% +15% 15 I believe in the work done by ACU 0% 86% -1% +8% 16 ACU's actions match its words in being genuinely caring for staff 0% 47%

81%

2%

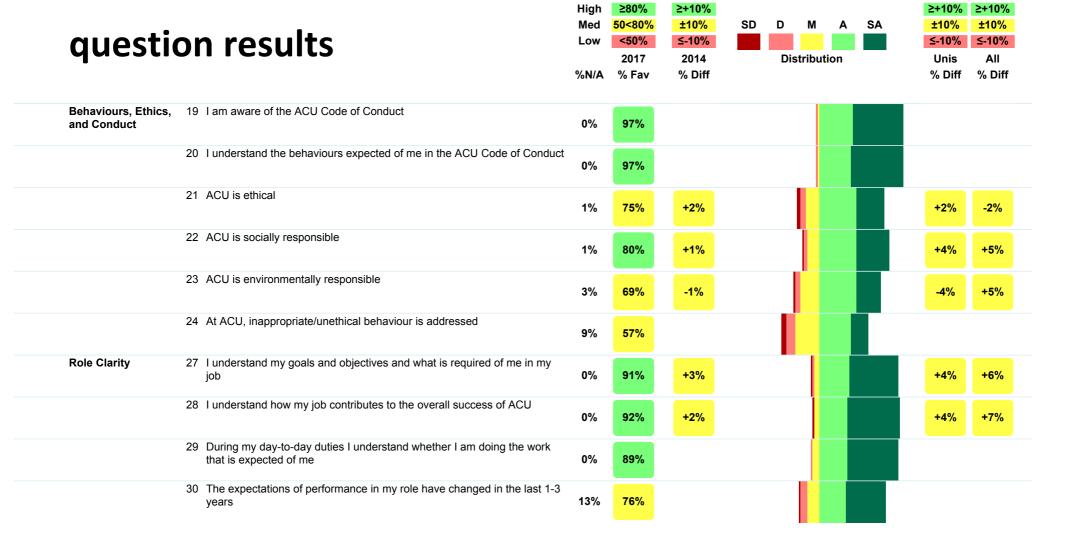
+1%

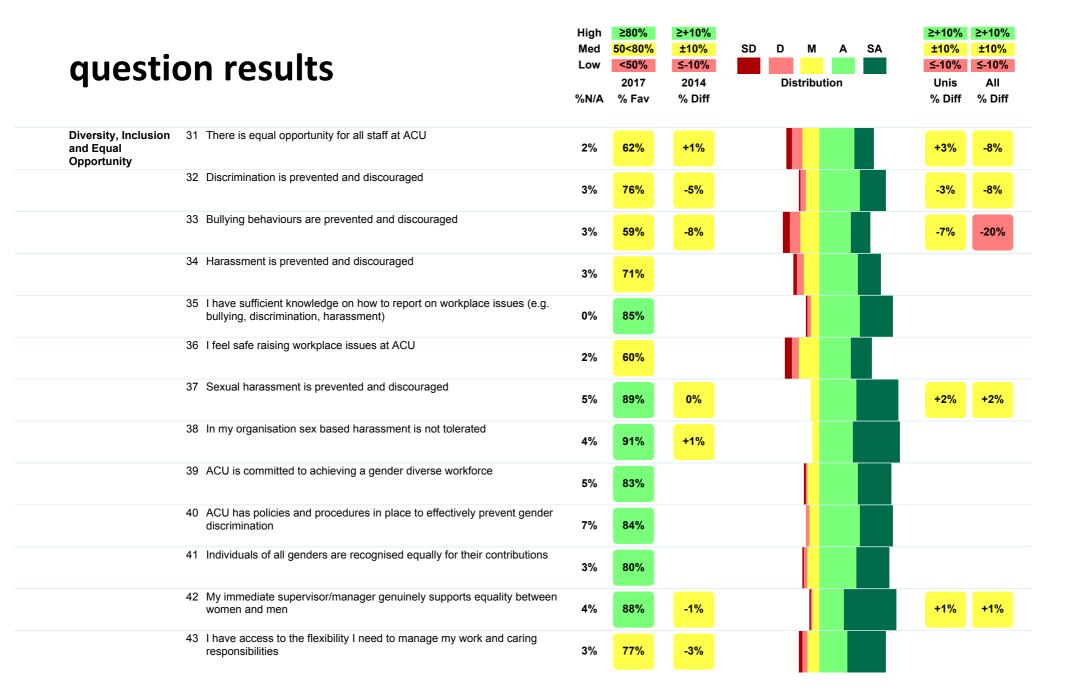
18 I understand how the Catholic Intellectual Tradition contributes to ACU's

Our Catholic

Intellectual Tradition

Mission & Values







C	question results		High Med Low %N/A	≥80% 50<80% <50% 2017 % Fav	≥+10% ±10% ≤-10% 2014 % Diff	SD	D Dist	M tributi	A on	SA	≥+10% ±10% ≤-10% Unis % Diff	±10%
Sa	afety	55 Health and safety is a priority of ACU	1%	82%	+8%						+4%	+6%
		56 I am given all necessary safety equipment and training	2%	80%	+9%						+7%	+10%
		57 Staff are aware of their work health and safety responsibilities	1%	81%	+5%						+4%	+9%
		58 Supervisors and management engage in good safety behaviour	2%	82%	+8%						+6%	+8%
Fa	cilities	59 The buildings, grounds and facilities I use are in good condition	0%	81%	+6%						+13%	+9%
		60 The buildings, grounds and facilities I use are regularly serviced and maintained appropriately	1%	78%								
		61 The building and workspace in which I work fosters productivity	1%	68%								

High ≥+10% ≥80% ≥+10% ≥+10% ±10% Med 50<80% SD SA ±10% question results ≤-10% <50% ≤-10% ≤-10% Low 2017 2014 Distribution Unis ΑII %N/A % Fav % Diff % Diff % Diff 62 I have confidence in the ability of my executive leader Executive 3% 69% Leadership 63 My executive leader is a good role model for staff 4% 64% 64 My executive leader keeps staff informed about what is going on 3% 65% 65 My executive leader considers feedback provided by staff 8% 62% 66 My executive leader treats staff with respect 4% 70% 67 I have confidence in the ability of the executive leaders 4% 64% +3% +8% -5% 68 The executive leaders are good role models for staff 6% 58% +7% +8% -6% 69 The executive leaders keep staff informed about what is going on 4% 60% +7% +1% +7% 70 The executive leaders consider feedback provided by staff

10%

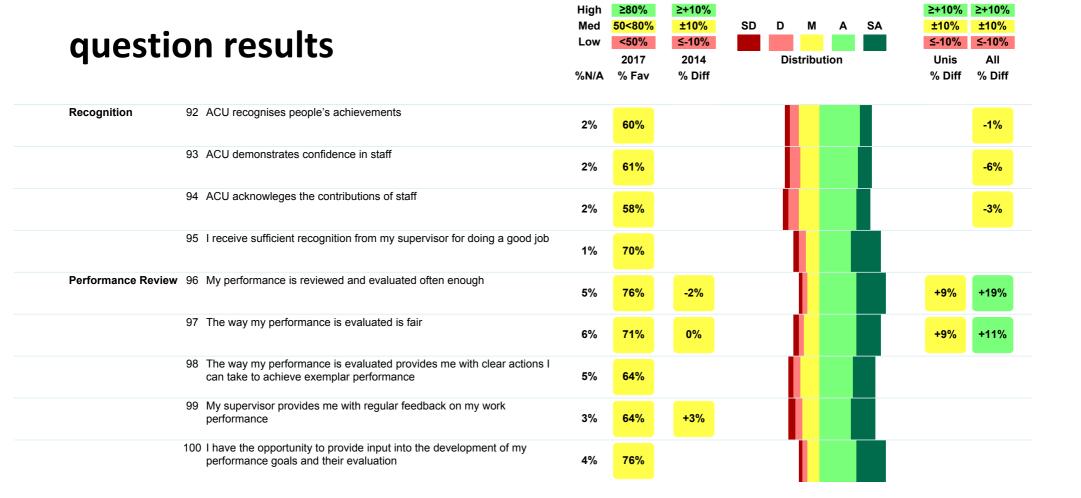
53%

High ≥80% ≥+10% ≥+10% ≥+10% Med 50<80% ±10% SD SA ±10% ±10% question results <50% ≤-10% ≤-10% ≤-10% Low 2017 2014 Distribution Unis ΑII % Fav % Diff % Diff % Diff %N/A Recruitment & 71 ACU is good at selecting the right people for the right jobs 3% 55% +4% +9% -2% Selection 72 Supervisors at ACU understand the type of people we need to employ 3% 61% +2% +9% -4% 73 When ACU hires new people, it chooses candidates with the capability to 6% deliver the changed quality and standards expectations of the University 60% 74 There is effective communication across all sections of ACU Cooperation & Communication 2% 36% 0% +4% -12% 75 Knowledge and information are shared throughout ACU 2% 39% -1% -13% 76 There is good collaboration between different sections in ACU in working together to find solutions to challenges 4% 41% Culture 77 ACU is demonstrating a commitment to building a constructive workplace 2% 63% culture 78 The culture of my work unit is positive and constructive 0% 71% 79 I am able to contribute to a positive and constructive culture at ACU

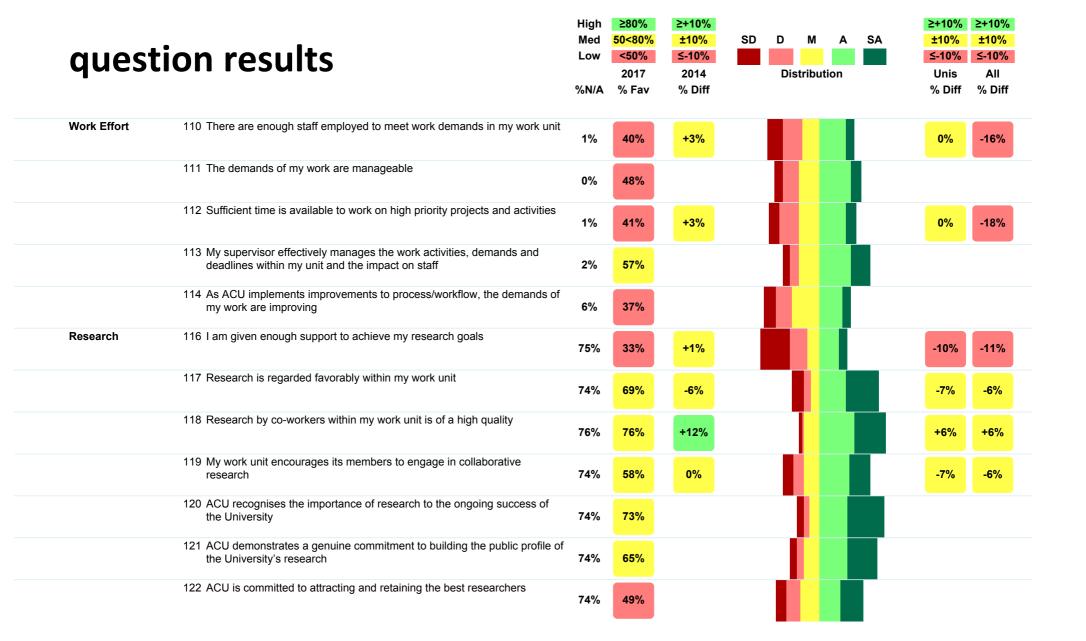
1%

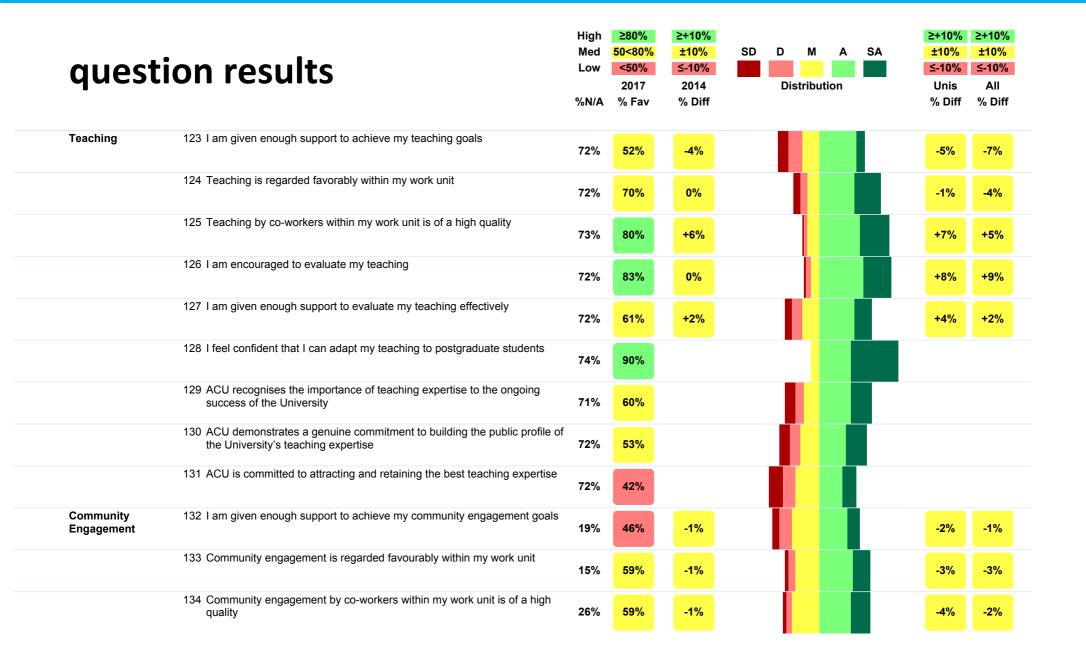
80%





≥80% ≥+10% High ≥+10% ≥+10% ±10% Med 50<80% SD SA ±10% question results ≤-10% <50% ≤-10% ≤-10% Low 2017 2014 Distribution Unis ΑII %N/A % Fav % Diff % Diff % Diff 101 I have confidence in the ability of my supervisor Supervision 1% 78% +1% +2% +3% 102 My supervisor listens to what I have to say 80% 1% +1% +1% +5% 103 My supervisor gives me help and support 1% 79% +3% +5% +3% 104 My supervisor treats me and my work colleagues fairly 1% 78% +2% +3% 105 My supervisor keeps me informed about what's going on 1% 75% +3% 106 Enough time and effort is spent on career planning Career **Opportunities** 4% 47% +7% +10% +4% 107 I am given opportunities to develop skills needed for career progression 3% 55% +6% +5% +3% 108 I am aware of career opportunities outside my work unit 4% 52% +1% 109 There are enough opportunities for my career to progress at ACU 4% 40% 0% 0% -7%





High ≥80% ≥+10% ≥+10% ≥+10% Med 50<80% ±10% SD SA ±10% question results <50% ≤-10% ≤-10% ≤-10% 2017 2014 Distribution Unis ΑII % Diff % Diff % Fav % Diff %N/A **Teamwork** 135 I have good working relationships with my co-workers 0% 94% +2% +3% +9% 136 Fair and reasonable work contributions are made by all co-workers in my 1% 83% team 137 My co-workers put in extra effort whenever necessary 86% +2% +5% +16% 1% 138 I have confidence in the ability of my co-workers 0% 87% +4% +5% +13% 139 My co-workers and I work well as a team 1% 88% +1% +3% +7% 140 People in my work unit treat each other with respect 0% 87% 141 Feedback and open discussion is encouraged within my team 0% 83% 142 My co-workers and I have a strong sense of shared goals 80% 1% Wellness 143 I am given enough time to do my job well 0% 0% 57% +1% -9% 144 I feel in control and on top of things at work 56% -1% -11%

0%

0%

0%

61%

60%

-2%

0%

-1%

-1%

-1%

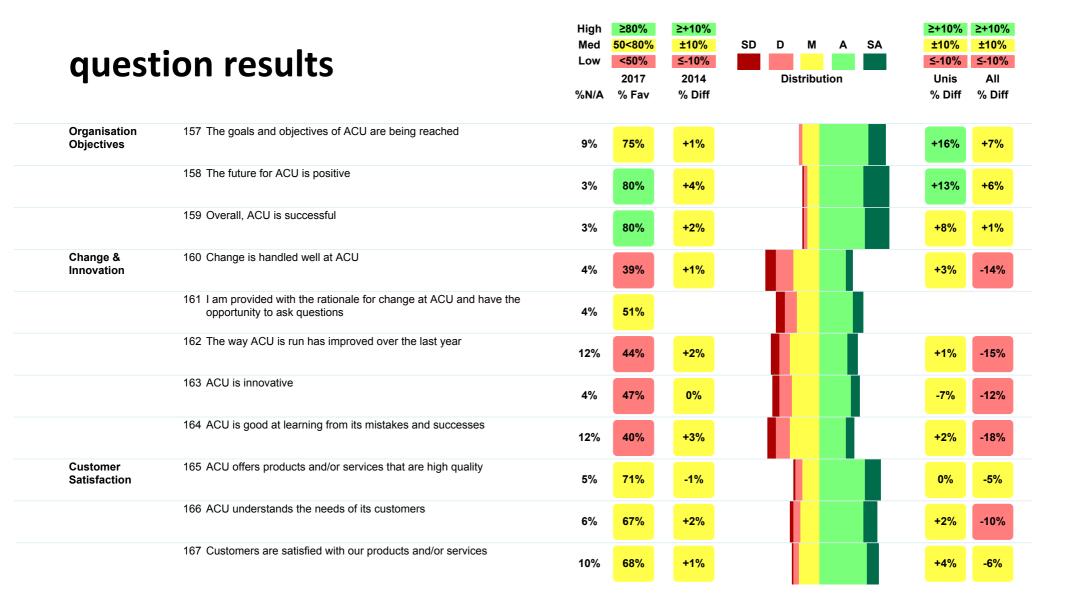
-9%

-9%

145 I feel emotionally well at work

146 I am able to keep my job pressure at an acceptable level

High ≥80% ≥+10% ≥+10% ≥+10% Med 50<80% ±10% SD SA ±10% ±10% question results <50% ≤-10% ≤-10% ≤-10% Low 2017 2014 Distribution Unis ΑII % Diff % Diff % Diff % Fav %N/A Work/Life Balance 147 I maintain a good balance between work and other aspects of my life 0% 62% 0% 0% -10% 148 I am able to stay involved in non-work interests and activities 0% 67% -1% 0% -8% 149 I have a social life outside of work 77% 0% -1% +2% -5% 150 I am able to meet my family responsibilities while still doing what is expected of me at work 2% 70% -2% -8% 151 My supervisor is flexible and reasonable in responding to my work/life 82% 1% -1% balance needs **Brand Loyalty** 152 I identify with the ACU brand 3% 72% -2% 153 My values are reflected in the current branding of ACU 4% 72% +2% Organisational Unit 154 I am aware of the goals and objectives of my organisational unit 83% +7% **Objectives** 2% 155 The goals and objectives of my organisational unit are aligned with ACU's strategic objectives 5% 85% +5% 156 Overall, my organisational unit is successful in achieving its goals +3% 5% 78%



≥+10% High ≥80% ≥+10% ≥+10% Med 50<80% ±10% SD SA ±10% ±10% question results ≤-10% <50% ≤-10% ≤-10% Low 2017 2014 Distribution Unis ΑII %N/A % Fav % Diff % Diff % Diff **Organisational** 168 I feel a sense of loyalty and commitment to ACU Commitment 0% 79% +2% 0% +5% 169 I am proud to tell people that I work for ACU 0% 73% -1% -8% -2% 170 I feel emotionally attached to ACU 1% 61% 0% -6% 0% 171 I am willing to put in extra effort for ACU 0% 83% +1% 0% +8% Job Satisfaction 172 My work gives me a feeling of personal accomplishment 80% 0% -3% -2% +9% 173 I like the kind of work I do 0% 86% 0% -1% +11% 174 Overall, I am satisfied with my job 0% 74% -3% -2% +1% **Intention To Stay** 175 I am likely to still be working at ACU in two years' time 4% 73% -2% -1% +10% 176 I would like to still be working at ACU in five years' time 5% 62% -1% -5% +9% 177 I can see a future for me at ACU 5% 60% -1% +7% -1%